## **Equal Treatment and Opportunities**

### Raising awareness



#### Need for raising awareness

Strengthening knowledge on human rights and equal treatment law

Empowerment

Respect for rights of others

•Prevention

#### How?

Education in school

Campaigns

Broader research involving stakeholders for commitment

Training

### **Campaign - Pregnancy and Work**



- 65.000 women negative experience
- Few complaints
  - Lack of knowledge
  - Fear for repercussions
- Attitude employers: discrepancy theory and practice

### Pay gap men/women





# Unbiased recruitment & selection for the best candidate



# Practical and interactive training 'unbiased selection': why?

- Number discrimination complaints regarding (access to the) labour market
- No intent and/or lack of information by employers
- Explanation of existence and effect of explicit and implicit stereotypes

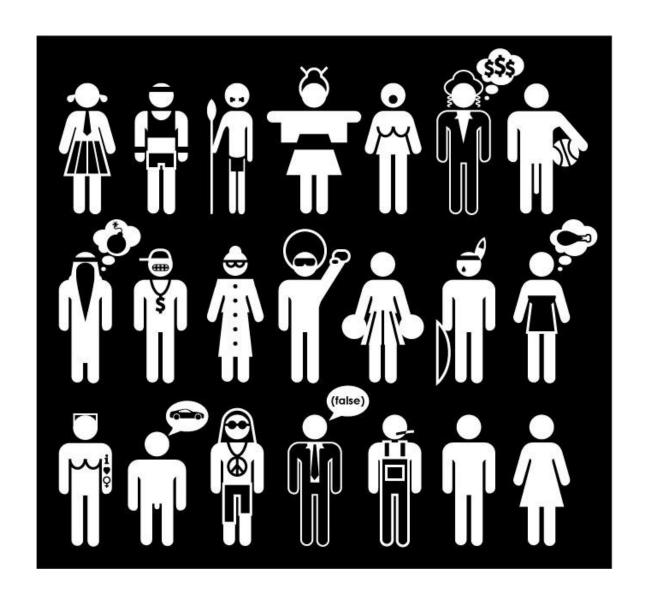
# practical and interactive training 'unbiased selection': for whom?

- Needed: awareness raising and training for (future) HRprofessionals
- Business case: unbiased and objective recruitment and selection and discrimination free access to labour -> the right person in the right place
- For both potential employees and employers!



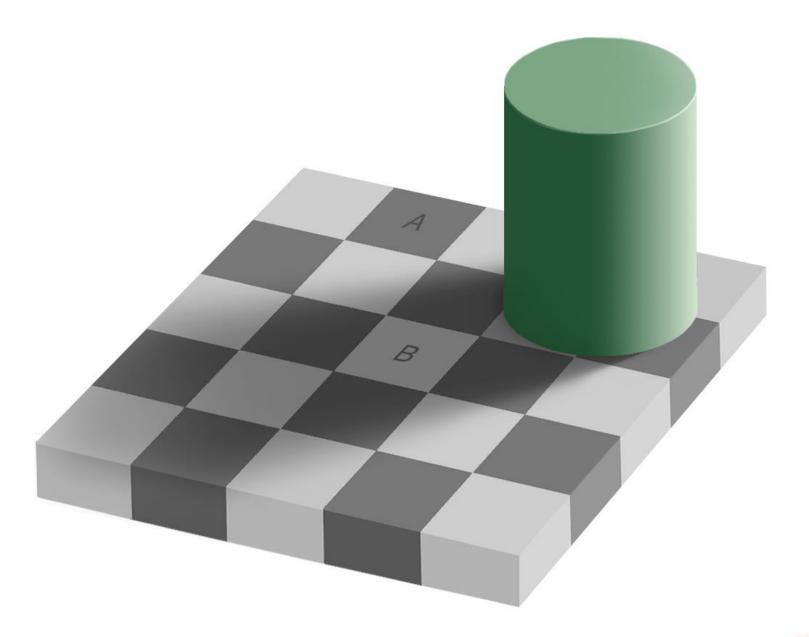
### Step 1: Introduction

- Module 1: stereotypes and discrimination (introduction)
  - Character of stereotypes
  - Relation to discrimination
  - Explicit and implicit stereotypes (IAT)
  - Misrecognition of discrimination
  - Evidence for discrimination
  - Stereotypes-free access to work as a business case
  - Importance for employers and employees



### Step 2: How do stereotypes work?

- Module 2: origin, development, use, persistence and change of stereotypes (psychological theories)
- Discussion and practice with important mechanisms, for example:
  - Assimilation effect
  - Self-fulfilling prophecy
  - Stereotype threat
  - Etc...
- Overall conclusion: stereotyping is inevitable and useful... but not in recruitment and selection processes!



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DE RECHTEN VAN DE MENS

### Step 3: How to diminish effects?

- Module 3: Human Recourse Practice: strategies for recruitment and selection
- How to diminish effects of stereotypes? For example:
  - Linking competences and job requirements
  - Neutral format interview
  - Concrete examples of correct advertisements
  - Evaluation after the interview
- How to deal with resistance of management or important customers?

### Step 4: Legal Framework

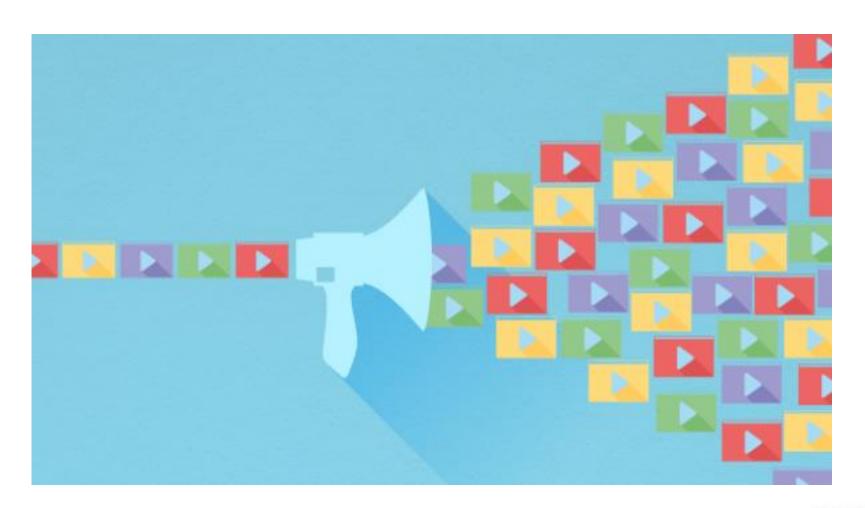
- Module 4: Legal framework and regulations practical application
  - Clarification of legal concepts
  - Discrimination grounds
  - Particularities national equal treatment legislation
  - Legal exceptions
  - 'Good' questions for applicants

### Overview information about the training

- Target groups: (future) HR-professionals, managers, professional trainers, policemen, journalists etc.
- 4 modules with PowerPoint presentations + detailed manuals with instructions for teachers
- See the website of The Netherlands Institute for Human Rights (www.mensenrechten.nl/selecteren)
- Contact: Wendy van der Tol, tel. +31 (0) 30 888 3 888

### Share practices and lessons learned

- Platform for finding useful training tools and sharing lessons learned
- Share ideas for campaigns and how to tailor them
- Broader research and investigations on various themes, pay gap, pregnancy, recruitment, etc. as a venue to develop practical tools to prevent discrimination
- Empowerment; knowledge, "you are not alone" and how to seek redress



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### Questions or remarks?

